

TERMS OF REFERENCE: CONTRIBUTIONS FOR PRINCIPLES FOR PEACE FLAGSHIP REPORT 2024

A. BACKGROUND TO THE PRINCIPLES FOR PEACE

The [Principles for Peace Foundation](#) acts as a catalyst, custodian, and curator of the Principles for Peace and Peacemaking Covenant. It promotes the uptake and implementation of the Principles and serves as a synergist of partnerships to engage a diversity of actors to develop country, constituency, and thematic specific roadmaps and codes of practice. The Foundation's goal is to empower actors at all levels to create more durable and inclusive peace processes and enhance oversight and effectiveness for long-term peace outcomes.

The Foundation employs a rigorous and transparent approach to assess peace actors' contributions, encouraging constructive input to advance peacemaking efforts. It seeks to build upon evidence-based, politically-conscious, and participatory approaches and alliances established in the initiative's initial phase, fostering global, regional, and local peacebuilding efforts. The Foundation operates independently to ensure consistency and effectiveness in peacemaking efforts, with no direct operational role.

The Foundation is a follow-on mechanism of the work of the Principles for Peace, a global participatory initiative that was established to develop new principles, standards, and norms to fundamentally reshape peace processes and chart a path to lasting peace. The overall aim is to create greater accountability, coherence, and sustainability of peace processes. It brings together a broad coalition of actors across political, diplomatic, academic, defence and security, civil society, and multilateral organisations.

The process of developing the Principles for Peace was led by the International Commission on Inclusive Peace and the P4P Secretariat with a coalition of 120 organisations. The approach anchored the initiative in both realpolitik and real society. The initiative gathered more than 100'000 insights from practitioners, policy makers and activists from more than 60 countries. In addition, over 700 pieces of research have been distilled with scholars from across regions to identify the challenges and limitations of contemporary peacemaking, and the necessary shifts in policy and practice.

The findings of the initiative are embodied in the Peacemaking Covenant, which outlines eight interlocking and mutually reinforcing principles. The central Principles are enhancing legitimacy and accountable security. The three subsequent principles embed the whole in a practically-oriented partnership compact with commitments to promoting pluralism, adopting subsidiarity, and embracing integrated solutions for all actors in the peacemaking space. The last three – dignity, solidarity, and humility – provide an ethical compass to guide the individual and collective actions and decisions of peacemakers and to build trust.

B. BACKGROUND TO THE FLAGSHIP REPORT

The Principles for Peace Foundation is currently developing its inaugural flagship report, which aims to explore contemporary challenges to legitimacy and paths for responding to these challenges.

Report Objectives and Audience

The report will be directed towards relevant policy and practitioner communities and aim to:

- **Define, affirm, and promote legitimacy** as a key principle for peace, taking into account its relationship to the foundation provided by accountable security;
- **Highlight the state of legitimate politics and polities** around the world by visualising and showcasing how analysis of data trends can illustrate how legitimacy is evolving in tandem with the changing global and national-level military/security dynamics, and considering the implications for peace/conflict/stability and for tackling collective challenges.
- **Explore how legitimacy can be fostered** with a focus on key elements and aspects of legitimacy (such as how enhancing accountable security can contribute to legitimacy, or how supporting the emergence of pluralistic state-society relations that support dignity can enhance legitimacy), with reference to real-world settings, experiences, and innovations; and

- **Offer policy and practice takeaways** for those questioning how legitimacy can be enhanced in a crisis-ridden, divided world, with the aim of galvanising the sense of purpose among peacemakers and reshaping and focusing the thinking of senior officials and policymakers.

C. OVERVIEW OF ASSIGNMENT AND SCOPE OF WORK

The primary objective of this open call is to commission short papers (~5-6000 words) to be incorporated into the flagship report. Preference will be given to papers that:

1. Are led by or involve researchers/organisations based in conflict affected settings;
2. Reflect on how processes to support legitimacy can link to and reinforce the other [Principles for Peace](#); and
3. Profile practical, successful approaches, supported with evidence or systematic analysis

Interested applicants are asked to draft a short concept note (2 pages maximum) outlining their proposed approach to responding to only *one* of three main report themes.

All concept notes should do the following:

- Respond to the overall question *'How can legitimacy be successfully fostered and/or supported?'* and provide evidence/experience-based insights into positive/successful strategies/approaches.
- Focus on *one* main sub-theme:
 1. Supporting legitimacy in and through peace processes
 2. Enhancing legitimacy between states and societies
 3. Re-legitimising international conflict responses and support for peace
- Be feasible in scope and in light of time frame.
- Respect the *2-page maximum* limit.

Additional background and guiding research questions for each of the three main themes are detailed below.

1. Supporting legitimacy in and through peace processes

This theme addresses the overall question *'How can legitimacy be successfully enhanced and/or supported?'* by exploring the dynamics of legitimacy in and through peace processes whose parties may include state and non-state actors.

Submissions addressing this theme should:

- Take into account how the multiplicity of actors is affecting the potential for mediation processes and actors to work towards legitimate, sustainable peace outcomes.
- Consider how contemporary practices are attempting to grapple with these dynamics and new ways in which peacemakers can still successfully aim to support legitimacy to emerge.
- Draw on practical examples.
- Reflect on how processes to support legitimacy link to and reinforce the other principles for peace.
- Include a gender/youth lens, where possible and appropriate.

2. Enhancing legitimacy between states and societies

This theme addresses the question *'How can legitimacy be successfully enhanced and/or supported?'* by exploring how the transformation of state institutions in emerging peace settings may or may not contribute to legitimate politics and institutions, and how these institutions relate to communities, people's movements, and different social groups.

Drawing on practical and recent examples, submissions addressing this theme should explore how political and social momentum for institutional transformation can, for example:

- Overcome divisions and integrate opposing groups.
- Address social, economic, and/or political exclusion/marginalisation.
- Strengthen the social contract, and social capital.
- Achieve resilience to setbacks/shocks/crises.

- Contend with fragmentation and blurred boundaries between armed groups, criminal groups, and state groups.
- Achieve legitimacy through embracing hybrid solutions.

3. Re-legitimising international conflict responses and support for peace

This theme poses several linked questions.

Given the challenging international context (erosion of international laws and norms, dysfunctional multilateral institutions, changing geopolitical dynamics and lack of resources), *‘What paths exist for reconstructing a legitimate peacemaking ecosystem reflecting the Principles for Peace?’*

Discussion here should consider two sub-questions:

- What *realistic* changes are needed to deal with major challenges to the legitimacy of current international peacemaking structures?
- What kind of processes and actions are needed to bring about these changes?

In discussing the importance of legitimacy within international structures for peacemaking and considering how legitimacy can be strengthened, submissions under this theme should seek to engage with contemporary debates about the future of multilateralism and global peace and security governance

Timeline

Concept note submission: **28 June 2024**

Draft submission of paper: **31 August 2024**

Final submission of paper addressing reviewer feedback: **27 September 2024**

Contract Duration: **1 July 2024 – 15 October 2024**

Budget

The budget for this assignment will be agreed upon between the Principles for Peace Foundation and the consultant. Applicants are requested to include a budget estimate in their Expression of Interest.

D. QUALIFICATIONS

Individuals or organisations with the following profiles are invited to apply:

1. Strong commitment to and expertise in peacebuilding and conflict resolution, with practical experience in conflict analysis/response, peacemaking, peacebuilding, development, global governance, and/or related sectors, or in academic institutions with a focus on research in peace and conflict studies and related areas.
2. Demonstrable track record of quality publications and relevant research in the broad domains of multilateral governance, conflict resolution, peacemaking, and peacebuilding processes, alongside a deep understanding of the historical context of change in the international system.
3. A robust understanding of the Principles for Peace and the Peacemaking Covenant.

All consultants will be selected with a commitment to diversity and inclusivity. The Principles for Peace Foundation values diversity in all its forms and seeks to ensure that extensions to its team reflect gender, cultural, and geographic diversity. All qualified individuals are encouraged to apply.

E. INSTRUCTIONS FOR SUBMITTING EXPRESSIONS OF INTEREST

Qualified candidates are invited to send an Expression of Interest, including a CV, organisational profile if applicable, a simple budget estimate (hourly or daily breakdown of estimated costs and full total), and a short concept note outlining the proposed approach to the assignment in question. Submissions that do not include a financial estimate will not be considered.

Expressions of Interest should be compiled into one single document and submitted in PDF format.

Please address your Expression of Interest to **Farrah Hawana and Lawrence Attree** and send it by email to **hr@principlesforpeace.org**. Please include “P4P Flagship Contribution: Theme #” in the subject line, inserting the appropriate number of your chosen theme (1-3, see assignment details above).

Please submit your full Expression of Interest no later than **28 June 2024**.